

Mega Construction Projects Using Stakeholder Management

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What is stakeholder engagement and why is it important? ~~Webinar: Stakeholder Management Engaging the Organisation for Results~~ Crossrail: Project lifecycle stakeholder engagement Lessons from Megaprojects: The Creators and Destroyers of Capital 10 Mega Ongoing Construction Projects in Nigeria 2020. Leading Megaprojects, Challenges and Opportunities ~~Stakeholder engagement for infrastructure projects Europe's Biggest Construction Site | Mega Constructions | Free Documentary~~ Mega Construction Projects Using Stakeholder ABSTRACT : The need for mega construction projects development for accelerated socio-economic growth is long overdue for developing countries. Some studies have considered stakeholder management and sustainable construction concepts separately without exploring the simultaneous use for mega projects delivery. This paper

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Abstract. The complex and uncertain nature of mega construction projects (MCP) require an effective stakeholder management (SM) approach to accommodate conflicting stakeholder interests. Previous reviews regarding SM in construction sector are generic as their attentions

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have been placed on relatively small scale projects.

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International Journal of Project Management. Abstract The complex and uncertain nature of mega construction projects (MCP) require an effective stakeholder management (SM) approach to accommodate conflicting stakeholder interests. Previous reviews regarding SM in construction sector are generic as their attentions have been placed on relatively small scale projects.

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According to the Development Bureau (DB) in Hong Kong, mega construction projects (MCP) refer to projects with contract sums over HK\$1 billion, involving a huge number of participants, having significant social and economic impacts, extensive works, large geographical coverage and close connection to other major developments . Based on this definition, MCP often involve various stakeholders of diverse occupational and professional backgrounds who have different levels and types of interests ...

Stakeholder management studies in mega construction ...

Mega Construction Projects: using stakeholder management ... The huge size and high complexity of mega projects bring about three major challenges in their project management: (1) the involvement of numerous stakeholders leading to complex stakeholder interrelationships

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The complicated nature of megaprojects requires appropriate analysis of multiple stakeholders to achieve project objectives and to accommodate stakeholder interests. During the last two decades, many stakeholder theories and empirical studies have sprouted. Although previous studies have contributed to the development of stakeholder theory, it seems that these theoretical advances have not been fully adopted and acknowledged in practices, especially in megaprojects.

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The construction project ... External stakeholder management and intensive alignment with authorities required. Proven technology Time delay project mainly based on exotic materials T24 & HR3C and IP turbine Use proven technology / do not perform as early adapter with highest technical parameters

Maasvlakte Power Plant 3; Theory versus Practice

The Dutch media has repeatedly reported on the failing of numerous large public infrastructure projects, giving the Netherlands an increasingly negative reputation for implementing these

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types of projects, one that increases with each new failure. This paper examines why the Dutch government cannot successfully implement its infrastructure projects, an examination spearheaded by the ...

This book captures best practice in construction stakeholder management using a range of international case studies. It demonstrates stakeholder mapping, presents the power/interest matrix and analyses a model for the timely engagement of stakeholders. The increased use of partnering and other relational forms of contracting have underlined the need for project participants to work together and also to be aware of all those who can affect or be affected by a project and its associated developments. Stakeholder management enables them to see this wider picture and provides guidance for managing the diverse views and interests that can manifest in the course of a project's life. All construction projects have the potential for conflicts of interest that can result in costly and damaging legal proceedings. This new book advocates an alternative to dispute resolution that is proactive, practical and global in its application. Construction Stakeholder Management is therefore an essential text for advanced students, lecturers, researchers and practitioners in the built environment.

This book will provide readers with an in-depth theoretical awareness and practical guidance on the implementation of an effective monitoring and evaluation (M&E) system to ensure construction projects meet approved quality, cost, time and social sustainability objectives. The authors discuss the drivers, challenges, determinants and benefits of effective M&E implementation together with the theories and models underpinning construction project M&E practices. Further, a comparative overview of M&E practices in developed and developing countries is presented to elucidate the best practices. The book first conceptualizes M&E as a five-factor model comprising stakeholder involvement, budgetary allocation and logistics, technical capacity and training, leadership, and communication. It then presents an M&E case study on the Ghanaian construction industry before expanding on the idea of M&E systems as an effective tool for project performance and in optimizing a project's contribution to society and the environment. The book further provides guidance on M&E practice for construction project managers, investors, professionals, researchers and other stakeholders and is therefore of interest to those in architecture, construction engineering, planning, project management and development studies.

Carrying out a project as planned is not a guarantee for success. Projects may fail because project management does not take the requirements, wishes and concerns of stakeholders sufficiently into account. Projects can only be successful through contributions from stakeholders. And in the end, it is the stakeholders that evaluate whether they find that the project is a success. To manage stakeholders effectively, you need to know your stakeholders, their behaviours and attitudes towards the project. In Project Stakeholder Management, the authors give guidance on how to adopt an analytical and structured approach; how to document, store and retrieve your knowledge; how to plan your stakeholder interactions in advance; and how to make your plans explicit, at the very least internally. A well-conceived plan can prevent you from being carried away in the 'heat of the moment' and help you spend your limited resources for stakeholder management in the best way.

The Oxford Handbook of Megaproject Management provides state-of-the-art scholarship in the

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emerging field of megaproject management. Megaprojects are large, complex projects which typically cost billions of dollars and impact millions of people, like building a high-speed rail line, a megadam, a national health or pensions IT system, a new wide-body aircraft, or staging the Olympics. The book contains 25 chapters written especially for this volume, covering all aspects of megaproject management, from front-end planning to actual project delivery, including how to deal with stakeholders, risk, finance, complexity, innovation, governance, ethics, project breakdowns, and scale itself. Individual chapters cover the history of the field and relevant theory, from behavioral economics to lock-in and escalation to systems integration and theories of agency and power. All geographies are covered - from the US to China, Europe to Africa, South America to Australia - as are a wide range of project types, from "hard" infrastructure to "soft" change projects. In-depth case studies illustrate salient points. The Handbook offers rigorous, research-oriented, up-to-date academic view of the discipline, based on high-quality data and strong theory. It will be an indispensable resource for students, academics, policy makers, and practitioners.

Fundamental Theories of Mega Infrastructure Construction Management: Theoretical Considerations from Chinese Practices is a collection of decades of research and applications of managing megaprojects using theories of complex systems and management sciences. It presents basic (classical) theory of megaproject management and is a showcase of more than 30 years of research of complex system and management sciences on the theory of megaproject management resulting from the integrating of theory and practice of megaprojects. The theory and models have undergone rigorous systematic testing during the management and implementation of megaprojects in China. Megaprojects are huge undertakings, often in infrastructure (bridges, tunnels, airports, etc.) that involve huge levels of investment, often take years to complete, and typically run into delays, cost overruns, and any number of unforeseen problems. Over the last few decades, no one country has undertaken more of these projects than China, and this book presents the fundamental theories underlying the practice of Mega Infrastructure Construction Management as practiced in China. Individual chapters provide a basic definition of Mega Infrastructure Construction and its management; an overview of the theories behind it; the Formation Path; basic concepts; fundamental principles; scientific problems; the Method System of Meta-synthesis; specialized methods in research; and intelligent management of Mega Infrastructure Construction. Although the theoretical construction management problems in this book are derived from construction practices in China, they can be applied universally and extended for great fundamental significance.

This book outlines how to identify stakeholders, analyse their stakes, and plan and implement an engagement strategy to secure relevant input and dependable buy-in to assure the successful delivery of Large Infrastructure Projects. It also addresses common stakeholder management "inadequacies" and is supplemented with four extended practical exercises to help readers apply the principles to their own large, complex projects and ensure project success. The project management industry, particularly the Large Infrastructure Projects domain, has only recently awakened to the reality that failed Stakeholder Management probably leads to a failure of the project altogether. Due to the complexities involved, most traditional approaches to managing stakeholders have developed serious difficulties in dealing with large and complex projects. This book presents a Systems Thinking approach to managing stakeholders that accommodates these complexities and seeks to crystallise the notion that "managing projects means managing stakeholders", while also introducing an

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ethical perspective (i.e., stakeholders have legitimate rights regardless of their power to influence the project). This shifts the paradigm from "Management of Stakeholders" to "Management for Stakeholders". It is essential reading for all those involved with managing large projects including project managers, sponsors, and executives. It will also be useful for advanced students of project management and systems engineering looking to understand and expand their knowledge of infrastructure projects and Systems Engineering.

Future Challenges in Sustainable Development within the Built Environment stimulates and reinterprets the demands of Responsible and Sustainable Development in the Built Environment for future action and development. It examines the methods of evaluation, the use of technology, the creation of new models and the role of human factors for examining and developing the subject over the next twenty years.

Infrastructure construction projects engage multiple stakeholders directly and indirectly during the pre-construction stages. Stakeholder engagement is an essential part of the management process, particularly for megaprojects. In large projects, stakeholders have varying information needs and interests, and projects that actively engage with their stakeholders are more likely to succeed. One of the reasons for engaging stakeholders is to promote equity and fairness to both external and internal stakeholders. Individuals and groups who are excluded from the decision-making processes do not have their needs and preferences reflected in the final project. Moreover, engagement of stakeholders maximises the ability to address shared challenges and better manage risks. The collaborative procurement approach has been acknowledged as an approach that can provide a way to manage stakeholder complexity. This research aims to investigate the influence of stakeholders during the engagement process and stakeholders' effects on project outcomes. This thesis applies a qualitative research methodology based on interviews and observations from two case studies in New Zealand and two case studies in Malaysia. The research draws information from stakeholder engagement reports, project documentation, public engagement reports, transportation agency reports and interviews. The comparative findings show the values of stakeholder engagement obtained during the pre-construction process for large infrastructure projects. The engagement process involves internal preparation and alignment, consulting, monitoring and planning. The engagement process is difficult to manage because it requires public and community consultation. Comparison of these case studies enables lessons to be learnt that could improve stakeholder engagement. The findings provide insight into how the features of a project (project governance and a commercial model) formulate an effective approach (building a culture of care, communicating beyond compliance and responsiveness) to managing multiple stakeholders during the planning and consenting phase. The thesis provides a reference for construction organisations to help them develop best practices for successfully managing stakeholder complexity in future construction infrastructure projects. Keyword: Stakeholder engagement, collaborative procurement, infrastructure projects, stakeholder engagement process, best practice guideline.

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